



 **FEED^{THE}
CHILDREN[®]**
2020





LETTER FROM OUR PRESIDENT & CEO

Dear friends,


I still remember the urgency of last March when we first confronted the range of unexpected challenges that the COVID-19 pandemic has meant for our organization's work.

The children and families we serve are among society's most vulnerable, and the economic impact of this health crisis has hit them the hardest. Early on, as the magnitude of their need increased so dramatically and we gave our utmost to rush them supplies as quickly as possible, I remember how grateful I felt for our crucial community partners and all of our donors whose generous response sustained our efforts so powerfully during this critical period. The compassion and solidarity I witnessed were remarkable and remain deeply inspiring to me.

Since then, we have learned much about adjusting operations for safety's sake and for the long road ahead. This past fiscal year, together we were able to benefit more than 7.3 million children and families in the United States and in the 10 countries where we work in Africa, Asia, Latin America and the Caribbean. Please know that this would have been impossible if not for people like you.

2020 taught us how quickly the world can change. As we continue to navigate the pandemic's course and mitigate its effects on those we serve, I remain confident in the partnerships that allow us to fulfill our mission. Most of all, I am thankful for all of you who have stood with us on behalf of hungry children—through both the best and most challenging of times. Thank you so much for your support.

With my sincere gratitude,

A handwritten signature in black ink that reads "Travis W. Arnold". The signature is fluid and cursive, with a long, sweeping underline that extends to the left.

Travis W. Arnold
President & CEO

WHAT WE DO

Dedicated to ending childhood hunger both at home and abroad, Feed the Children has been one of the leading U.S. charities focused on hunger since 1979. Although feeding today's hungry children remains our most critical task, we are also committed to reducing the need for hunger relief tomorrow by helping their families and communities achieve more stable lives.

To benefit the children and families we serve, we distribute food and essential items, support teachers and students with classroom and school supplies, deliver relief to families affected by natural disasters and teach nutrition and other strategies for healthy, sustainable living.

Near the end of this past fiscal year, the sudden effects of COVID-19 increased the level of hardship and food insecurity for children and families around the world. Through our programs in the U.S. and internationally, in fiscal year 2020 we distributed approximately **87.8 million pounds of food and essential items** with a **total value of more than \$361 million**, working with our partners to benefit **more than 7.3 million people** globally.





2020 HIGHLIGHTS

Thanks to the dedication of our community partners, corporate partners, donors and volunteers, in fiscal year 2020 our work benefited **more than 7.3 million people globally**.

This year, the COVID-19 pandemic precipitated a food and support crisis to which we have responded by intensifying the core of what we do every day. The need for our work has multiplied because of the many people now seeking food assistance who have never needed it before.

In the United States in 2020, we distributed **more than 79.2 million pounds of food and essential items** to children and families who needed help. In total, our efforts benefited **more than 5.6 million people** in the communities where they live—including areas struck by hurricanes, tornadoes and wildfires last year where we distributed more than **\$4.1 million** to aid in disaster response.

Internationally, together with our sponsors and partners we impacted **more than 1.7 million people** in the 10 countries where our child-focused community development programs are active. This past year, nearly **36 million meals** were served to children at the meal centers we support.

To further education, we provided more than **\$3.7 million worth of teaching supplies** across the U.S. as well as **books valued at \$7 million** to benefit more than **574,000 students**. Internationally, our work secured **school supplies and books for more than 13,000 students**.



ACCESS & OUTREACH

In the United States, we have continued to expand access to food for the children and families who need it the most. Because the problems of poverty and hunger are best addressed through collaboration on a large scale, we work with a wide range of community partners all over the country. Our **five distribution centers** across the U.S. serve as hubs that let us deliver critical food and supplies to our partners so they can help vulnerable communities in cities, towns and rural areas in their regions.

As COVID-19 began to decimate the economy last spring, our community partners experienced an unprecedented number of families suddenly seeking relief. Soon after that, the USDA estimated that one in four children in the U.S. would experience food insecurity in 2020—an alarming increase from the one-in-seven figure documented before the pandemic. In response—then as now—it remains more important than ever to support our partners with resources that have become all the more meaningful in times of crisis.

During fiscal year 2020, our programs provided a total of more than **79.2 million pounds** of food and essential household items valued at nearly **\$329 million** to supplement family needs and offer hope to **more than 5.6 million people** across the nation.

“We’re used to going out and helping people, but the numbers have drastically increased. Feed the Children’s partnership with local churches and organizations makes all the difference.”

– Pastor Eric Johns
Buffalo Dream Center
Buffalo, NY

COMMUNITY PARTNERS

We know we can't end childhood hunger alone. That's why we collaborate with a wide array of community partners across the country. For example, last year we expanded a partnership that dates back to 1982 with one of the best-known American charities, **The Salvation Army**. Joining forces again in fiscal year 2020, we brought more than **508,000 pounds of food and essential items** to struggling families across 13 locations—from Nevada to Massachusetts, Georgia to Minnesota, to name just a few. We're proud to collaborate with our network of **nearly 800 charitable organizations and outreach-based programs** to help us in our work from coast to coast. Like The Salvation Army, all of our community partners are vital allies who help us reach vulnerable children and families directly in the communities where they live.

"Feed the Children is an important partner because they help us provide a variety of food...These products are wonderful for us and really help increase our services to our community."

– Darien Human
Director of Social Services
The Salvation Army, Allentown, PA



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FEED THE CHILDREN

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HELP DEFEAT HUNGER



APRIL'S NEW START

April knew what she had to do. When she escaped from her abusive husband, she took her young children with her. But **suddenly finding herself their sole provider** presented her with new challenges.

"After you spend \$200 on an electric bill and you have five dollars left," she said, "what kind of food are you going to spend that on to make it stretch?"

Her family's situation was precarious, especially considering her three-year-old son Holden's medical condition. The nearly constant monitoring and frequent doctor's visits he needed darkened April's employment prospects in her North Carolina town and had already cost her several jobs. It was hard to know where to turn.

Fortunately, April was able to contact our community partner Anchor Ridge, who **supplied her with enough food to get by**. They also provided items like diapers and household and hygiene products that can often be expensive. This extra support came at just the right time.

"It's really hard to admit that you need help," April said, "but at the end of the day you're doing what's best for your family. You're just trying to make ends meet."





RESURISTE
TE
AMA

DENIS PAYS IT FORWARD

Denis has been a security guard for 20 years. He works in Puerto Cortés, a city on the north Caribbean coast of Honduras just a few minutes from Nuevo Tulian where he lives with his wife and two children. **He works hard for his family**—sometimes risking his life at his job—but he used to have to borrow money to provide for them.

In those days, when he received his salary, he would conscientiously pay his debts. But doing so could nearly drain his earnings, and the cycle would begin again, keeping his family living from paycheck to paycheck and never sure how much food they could put on the table.

When Denis joined the **Village Savings and Loan** group we started in Nuevo Tulian, however, things began to change. Pooling his savings with other members, listening to their financial advice and taking out low-interest loans when needed **helped Denis control the family budget and plan ahead**. Unexpected school expenses, doctor's bills and celebrating birthdays became manageable. Their quality of life began to improve.

Denis was so grateful that he became involved in other Feed the Children programs, chopping wood and even cooking sometimes at the meal center that serves his daughter's school. Now that he doesn't have to worry about paying money back, **he can concentrate on paying his love forward** and serving his community.

FRITO-LAY SNACKABLE NOTES

For more than a decade, Frito-Lay has been one of our most dedicated corporate partners. This year, the company renewed its commitment with its **Frito-Lay Variety Packs Snackable Notes** initiative. For this campaign, each lunch-sized (1 oz.) bag of chips featured a space for parents and caregivers to connect with their kids by writing short notes. For every picture of these notes posted online, Frito-Lay contributed one dollar to Feed the Children—donating a total of **\$250,000** to help us toward our goal of supplementing two million meals for hungry kids.

Displaying our brand so prominently no doubt raised awareness about childhood hunger. Frito-Lay went even further by hosting a **back-to-school kick-off event** for the campaign in Culver City, California, where **180 students** could pick out their own backpacks and pack them with school supplies, books and games at no cost to them or their parents. Also, **120 families** were able to take home boxes of food along with household and hygiene essentials as well as PepsiCo/Frito-Lay products to ease some of their back-to-school expenses. That's in addition to six other distribution events Frito-Lay sponsored across the country last year that served approximately **800 families** each. When corporations give back so generously to local communities that need some extra support, we agree that it's an occasion worth celebrating.





NATHAN'S CALLING

When Nathan signed on as a volunteer intern with Feed the Children years ago, our work immediately resonated with him. It didn't take long for him to feel at home.

"I loved the fact that the organization I was a part of took a holistic approach to the issue of poverty," he said. "The organization didn't focus on just handing out food to hungry children, but also empowering families to build a future for themselves."

By packing boxes with food and other essentials for the children and families we serve, volunteers like Nathan play a vital role in our supply chain as we distribute resources across the country. In fiscal year 2020, the volunteers who freely gave of their time and hearts **worked a total of 30,726 hours**.

Nathan heard his calling grow loud enough that it compelled him to officially join our organization in 2017. He now works as a volunteer engagement supervisor at one of our regional distribution centers where he oversees our local volunteer team. His enthusiasm is still running strong.

"Working at Feed the Children, I have the opportunity to see firsthand the struggles that families face," Nathan said. **"Getting to be a part of the solution is incredibly rewarding to me."**



EMANNE BEASHA

For our first-ever Youth Ambassador, we were fortunate enough to enlist Emanne Beasha, known to TV audiences everywhere as **a finalist on the hit show *America's Got Talent***. The vibrant 11-year-old with the operatic voice had already traveled the world with her music—an opportunity that let her learn about childhood poverty and hunger earlier than most.

“Kids shouldn’t have to go to bed hungry,” Emanne said. “When I found out an organization existed with the purpose of feeding hungry kids, **I knew I had to help them.**”

By lending her face and powerful voice to our cause, Emanne **helped boost our social media engagement** and brought awareness of food insecurity to new audiences. And then last spring, when so many were hurting as the world went into quarantine, she offered love, comfort and solidarity to the world’s mothers via social media with a special Mother’s Day serenade.

During difficult times, it can take a fresh new voice to carry the light of hope. In that spirit, we’re excited about great things to come as we look into the future with our new friend.



AROUND THE WORLD

Designed to relieve childhood hunger and the hardships that perpetuate it, our child-focused community development programs focus on several key areas to help change children's lives and make their communities healthier and more food-secure. In fiscal year 2020, our international work benefited **more than 1.7 million children and caregivers** in Africa, Asia, Latin America and the Caribbean and provided more than **8.5 million pounds** of food and essential items valued at approximately **\$32.5 million**. Although the global challenge of COVID-19 has meant many logistical adjustments, our programs have continued to address the root causes of poverty by concentrating on the four categories of food and nutrition, health and water, education, and livelihoods to improve the food and nutrition security of mothers and children and reduce malnutrition.

Significantly, our ongoing involvement in the U.S. Agency for International Development's five-year **Tiwalere II** project has allowed us to help children and families in Malawi on a large scale by reducing malnourishment in children under five years old as well as expanding access to clean and safe drinking water. Together with corporate partners Nu Skin and Procter & Gamble, in fiscal year 2020 we benefited **32 communities in Malawi** by serving children more than **25 million meals** at the meal centers we support as well as distributing more than **one million P&G Purifier of Water packets** to help keep families safe from potentially fatal water-borne diseases.





MEET PRISCA

Prisca is a quiet six-year-old who lives with her family in a remote village in Northern **Uganda** where just about everyone works hard to make ends meet. A lack of variety in the local crops and a water supply compromised by dangerous parasites meant that **many children used to suffer from malnutrition and potentially fatal water-borne diseases**. There weren't many opportunities for education, either, since the nearest school was just over three miles away—much too far for young kids to walk on their own. As a result, most children didn't develop the habit of attending school and grew up expecting not much more than a hard life of subsistence farming.

Things changed when Feed the Children built an **Early Childhood Development Center** within easy walking distance of Prisca's home. This center supplied nutritious meals daily to her and her schoolmates as well as benefits like safe drinking water and deworming medicine to keep them healthy as they learned a variety of subjects.

With their kids at school, many adults in the area used their newfound free time to pursue training in farming techniques that, with our guidance, increased their yields enough to take their crops to market. We couldn't be more proud to help broaden a community's horizons so families there can look into their children's futures.

TELEPERFORMANCE

Our partnership with Teleperformance, the global leader in customer experience management, dates back to 2006 when the company established its **Citizen of the World** fund and chose Feed the Children as its chief humanitarian partner. Since then, through passionate engagement via their workplace-giving program, Teleperformance employees have contributed more than **\$10 million** to support our efforts on behalf of children and families both in the U.S. and abroad.

This past year, Teleperformance employees once again showed their generosity by providing support for disaster relief. They contributed nearly **\$283,000** that helped community food and nutrition programs in El Salvador and communities affected by the eruption of the Taal volcano in the Philippines and Hurricane Dorian in the Bahamas—as well as natural disasters in the U.S. such as flooding throughout the Midwest and tornadoes in Tennessee in early March of 2020.

When the pandemic struck only weeks after that, the company quickly allocated **\$50,000** for COVID-19 relief. Leadership from the very top made a strong statement about what corporate social responsibility can look like as Teleperformance's Chairman and CEO, Daniel Julien, made a personal contribution of **\$560,000**. In times of crisis, we're especially grateful when a corporate partner so compellingly renews its commitment to helping the children and families we serve.

"We want to be a good company and a force for good. We truly believe that if all the good, decent people were united, we could build a much better future."

– Daniel Julien, Chairman and CEO
Teleperformance





TEEN CLUBS IN GUATEMALA

In Guatemala, half the population is under 24 years old, but sadly not many options exist for young people after primary school besides temporary, low-paying agricultural jobs. In fact, gang recruitment and teenage motherhood are so widespread for adolescents that the leading causes of death among them are violence and maternal mortality. In this atmosphere for growing up, it's no surprise that youth migration out of the country is at an all-time high.

Our Guatemala team designed its **Teen Clubs** to help this age group discover alternatives. In each of the six communities where we work, **girls and boys between 12 and 18 years old** gathered every other week with Feed the Children personnel to learn about personal responsibility and self-care, develop life plans that inspire them and enjoy a variety of activities designed to hone leadership qualities and build their confidence in reaching their goals.

Working towards a brighter future doesn't just benefit these teens for their own sake. As they thrive, they become role models for younger children and thus resources for their communities. Although COVID-19 has prohibited large group meetings of the clubs for the time being, a new virtual training platform and free messaging services via smartphones have allowed club activities to continue and members to stay connected with one another. In fact, we've already seen **new youth leaders** emerge who are excited to pass on their newfound knowledge—demonstrating that new vistas can be possible no matter the circumstances.

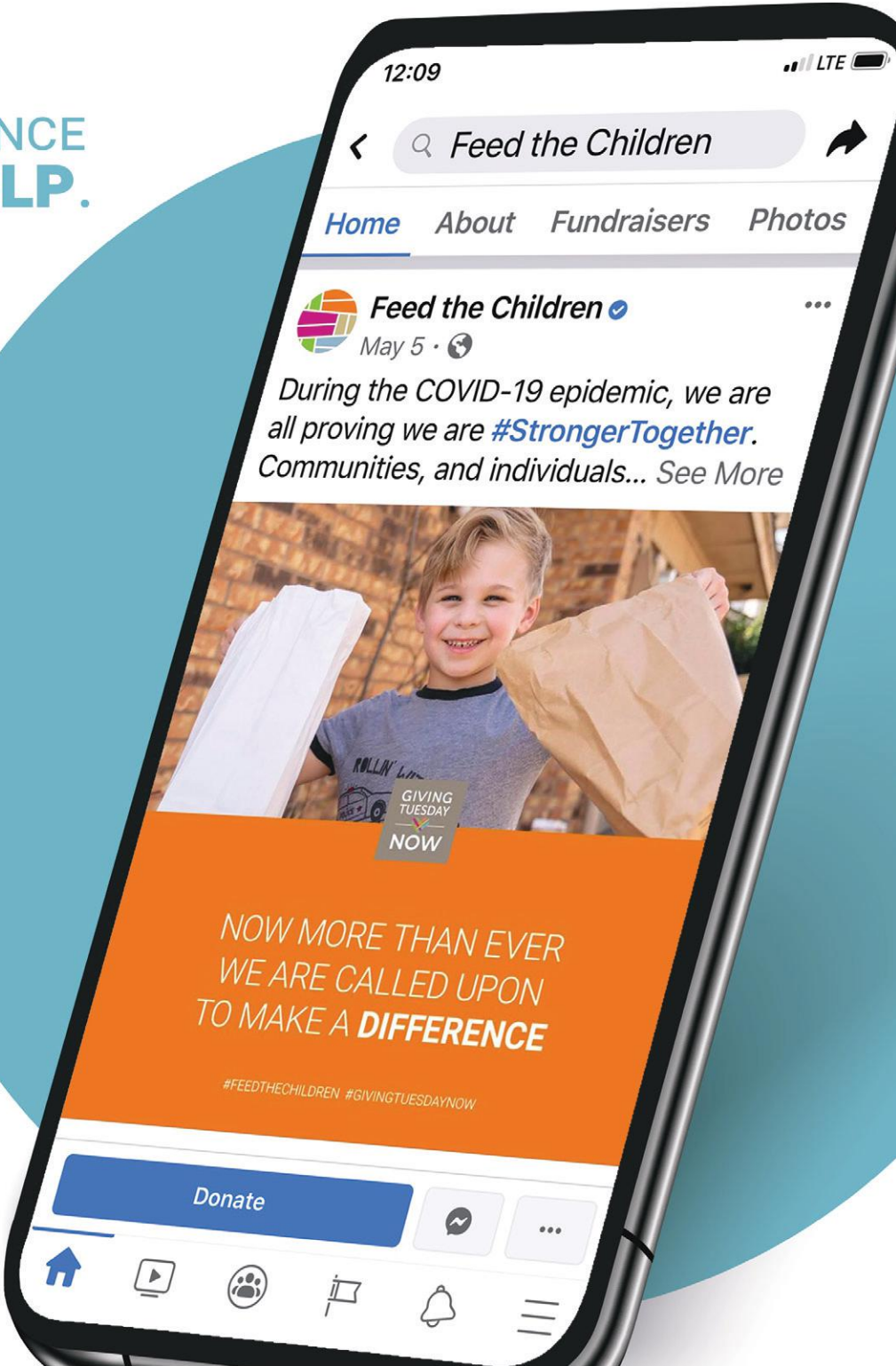
GIVING TUESDAY NOW

Since 2012, the Giving Tuesday movement has raised well **over one billion dollars** in charitable donations around the world—successfully marking the Tuesday after Thanksgiving as a popular international occasion for giving.

This past year, in response to the COVID-19 outbreak, the movement launched a new initiative **#GivingTuesdayNow** to observe **May 5** as a day to recognize the critical need to give and stand together with those most affected by the pandemic. At Feed the Children, we partnered with celebrities and social media influencers and asked them to perform “unboxing” videos on their social media channels and tag them with **#GivingTuesdayNow**. By briefly unpacking boxes of food and essential items that were about to be distributed to families who need them, these influencers were able to show a broader audience what our beneficiaries actually receive as the result of their donations.

As a global day of giving and goodwill, **#GivingTuesdayNow** **boosted our social media impressions by 17%**—raising awareness of childhood hunger to be sure, but also helping us raise more than **\$65,000 for hungry children and their families**. During that initial period of quarantine and social distancing, it felt right to link generous people together in the digital realm for a common cause.

MAKING A DIFFERENCE
WITH YOUR HELP.





WHEN DISASTER STRIKES

Families everywhere want to make sure their kids have enough to eat, but hunger and food insecurity become more immediate threats when a natural disaster hits close to home. In addition to the pandemic, the past year also saw devastating storms and flooding through the midwestern and southeastern U.S., wildfires in **California**, tornadoes in **Tennessee** and havoc caused along the **Gulf Coast** by Hurricane Dorian and Tropical Storm Imelda.

Altogether, in fiscal year 2020 we distributed more than **1.7 million pounds** of donated food and essential items worth more than **\$4.6 million** to help families affected by these and other natural disasters in the United States.

Internationally, we worked with our partners to provide relief for families in **the Philippines** affected by the eruption of the Taal volcano, to protect against cholera in regions touched by floods in **Kenya** and for those in **the Bahamas** who were displaced by Hurricane Dorian. No matter where they live, for families who have to rebuild their lives after their worlds have been turned upside down, some help at just the right time can go a long way.

LOVE YOUR NEIGHBOR

One rewarding aspect of our work involves witnessing the **synergy** between our partners, especially when they seem so naturally suited to collaborate in service to the greater good.

That's certainly true of this past year's partnership between the **Speer Foundation**—with its diverse and far-reaching philanthropic legacy since its founding in 1986—and **Elijah's Heart**, a smaller nonprofit in Nashville, Tennessee, that focuses on serving some of the city's most vulnerable communities.

Joe Bradford, co-founder and leader of Elijah's Heart, lives in a south **Nashville** neighborhood that consists of more than 800 homes and is the largest inner-city housing project in the state of Tennessee. No stranger to violence, the area could use a little love. That's the point of the distribution efforts Elijah's Heart stages there in which scores of volunteers deliver boxes of food and essential household items directly to residents' homes.

Bradford, better known around those parts as "Papa Joe," calls it the **"Walk of Love."** Last year, along the Walk supported by Feed the Children and the Speer Foundation, Bradford's volunteers distributed roughly **72 tons of food and essentials**—that took four semi-trucks to deliver—to approximately **1,600 food-insecure families** who needed a little extra support before the holidays.

For us, it was the kind of transcendent moment that demonstrated the very real possibility of creating a world without childhood hunger. It's a possibility that depends on enough good people, like those at Elijah's Heart and the Speer Foundation, binding their heartfelt work together in a spirit of collaboration.





KEEPING THE FAITH

A significant number of churches and other faith-based organizations belong to our nationwide network of **nearly 800 community partners**. As we distribute food and resources throughout the U.S., these local partners help us reach the families who need support directly in the communities where they live.

After the pandemic meant job losses for millions of Americans, many of our faith-based partners moved into high gear. During the first five months after the virus struck, **more than 60 faith groups** across the country partnered with us to provide a total of **nearly three million pounds of food and essentials** to thousands of children and families.

Among them was **Shadow Mountain Church** in San Diego, which hosted four weekly events—conducted via a safe, contactless drive-through process—that distributed a total of **146,000 pounds** of food and essentials to **4,000 families**. And members of **Liquid Church** in New Jersey delivered supplies door-to-door each week and hosted drive-up events to provide **21 semi-truck loads**—nearly **235,000 pounds** of food and essentials—to **8,400 families**. Serving rural populations in Northeastern Oklahoma, **ESCAPE Ministries** helped distribute more than **52,000 pounds** of food and supplies.

No matter where or how it's done, it's clear that it takes a coordinated effort—between all kinds of people, all over the country—to fight hunger on its many fronts. Working with our partners during a time of crisis, we can testify to how much they do to keep faith and hope alive.

THE LATE LATE SHOW

Late night comedian and television host **James Corden** knows something about grace under pressure for the sake of a good cause. In March of 2020, when the coronavirus sent the country into quarantine and shut down live television audiences, **The Late Late Show** host pivoted quickly to broadcast live from his garage. Before the month was out, Corden presented **HomeFest**, an ambitious primetime benefit special that featured celebrity musicians like John Legend, Billie Eilish and Korean pop sensation BTS performing from remote locations—all to raise money for Feed the Children and The CDC Foundation.

With *HomeFest*, Corden's CBS late-night team collected **\$136,000** in donations for children and families impacted by the pandemic within a few hours. But Corden didn't stop there. A few weeks later, he issued *The Late Late Show's* **#ShirtOffShootOut Challenge** and called on NBA and WNBA basketball players to post videos on social media of themselves "shooting" articles of clothing into a laundry basket with the idea that—for each "basket" made within 45 seconds—\$100 would be donated to Feed the Children.

Judging from the more than **one million Twitter impressions** generated by these two Corden-led efforts, awareness about childhood hunger flourished among new audiences thanks to *The Late Late Show's* passionate response in a time of crisis. We couldn't be more grateful.

OUR NEIGHBORS IN CRISIS

For families living paycheck to paycheck, or for those whose primary earners lost their jobs, COVID-19 has made food insecurity an even more serious concern.

This past summer, we spoke with Michelle Johns of the **Buffalo Dream Center** (BDC), a well-known ministry in Buffalo, New York. “We’re seeing many working poor families and many seniors who have never had to visit a food pantry before seek assistance from us,” she said. As one of our valued community partners, the BDC has helped thousands of families since the health crisis began.

Michelle shared stories of the hardships her beneficiaries have faced. **Erika**, a working mother whose hours were cut drastically, said she was forced to apply for food stamps but that her application wasn’t certified. After her children’s school closed, the meals the school used to serve in the cafeteria were available for takeout, but she was unable to pick them up at the specified time because of her job.

Like Erika, **Doris** also appreciated the Dream Center’s help. As a grandmother with custody of her grandchildren, when the school year ended prematurely, she suddenly had four mouths to feed entirely by herself. Until help arrived, she said that they would often skip a meal every other day to make their food stretch.

In light of stories like these, a Dream Center volunteer named Kelly gave voice to a sentiment we share, one that’s especially resonant during a crisis like the pandemic: **“When people are down on their luck, it’s much more rewarding to be a giver than a taker.”**





FOOD & NUTRITION

Our international programming focuses on improving the nutritional status of children two years old and younger, as well as women who are pregnant or nursing, because of the unparalleled importance of the **first 1,000 days** of a child's life for healthy development. Our Care Group methodology uses a peer-to-peer education model through which mothers and mothers-to-be teach one another about effective nutrition practices, such as exclusive breastfeeding and food diversity, and spread this knowledge through their communities. Last year, we helped more than **752,000 children and caregivers** through Care Groups and supplied mothers with vitamin supplements that promote healthy fetal and infant growth. We also conducted **growth monitoring and promotion activities with more than 154,000 young children** in order to prevent malnutrition and stunting.

In light of quarantines due to COVID-19, in many communities Feed the Children staff have been able to communicate with Care Group members via text messages to monitor area families' needs and, when necessary, provide nutritious food and meal supplements directly to their homes. Specialized food kits designed for children have accompanied some of these deliveries, along with Care Group training materials to help caregivers address their children's developmental requirements—even while living through a pandemic.



HEALTH & WATER

Clean water and sanitation interventions for children and their families are crucial around the world for preventing common water-borne illnesses, many of which can lead to extreme suffering and even death. In fiscal year 2020, we promoted safe water, sanitation and hygiene (WASH) practices to nearly **13,000 children** while establishing new safe water sources and clean toilets for communities and schools. Additionally, nearly **1.3 million point-of-use water purification packets** were distributed in the areas where we are active. Overall, our health and water programs impacted more than **391,000 children and caregivers** in the communities we serve.

To help prevent the pandemic's spread and protect our beneficiaries, our international teams have increased their emphasis on the importance of **handwashing** and, in several communities, have established extra handwashing stations. They have also raised awareness about virus prevention and heightened sanitation practices while distributing **masks and hygiene kits**.





EDUCATION

To help children ultimately escape the conditions that reinforce poverty, food insecurity and hunger, we believe that we must focus on their education. In the U.S., we promote school attendance and assist learning by providing **classroom and school supplies** as well as healthy **snacks** for students. Since 2006, we have also distributed **backpacks** filled with school supplies to homeless and at-risk school-age children through our Homeless Education and Literacy Program (H.E.L.P.) so that an education can remain within their reach.

In the 10 countries where we conduct our international work, we strive to reduce obstacles to school attendance and provide incentives like **school meals** and school supplies to encourage children to attend consistently. We are committed to raising students' awareness that they can **invest in their futures** and discover their true potential by studying, acquiring new skills and cultivating a mindset of lifelong learning that will serve them well as adults.

TEACHER STORES

Every year, American teachers spend a significant amount of their own money on necessities for their classrooms as well as school supplies for students whose families cannot afford them. Stocked with a variety of scholastic products donated by our corporate partners, our five Teacher Store locations across the U.S. are designed to ease this burden on teachers by providing them with **classroom resources**, school supplies, books and even snacks for their students from our on-site food pantries **at absolutely no cost** to them.

To visit the Teacher Store, instructors must work in a school district that provides free or reduced-cost meals to more than 50% of its students. Confronting the logistical challenges for in-person teacher visits caused by COVID-19 at the end of this fiscal year, we experimented with new ways to serve teachers and students, such as pop-up and open-air Teacher Stores at multiple locations, as well as enforcing general safety requirements like masks, attendance caps and social distancing while shopping. These measures confirmed for us the viability of adapting our Teacher Stores to the new reality of life during a pandemic.

In fiscal year 2020, our Teacher Stores benefited more than **574,000 students** across **355 school districts** by hosting more than **17,000 teacher visits** and providing them with more than **\$3.7 million in teaching supplies** as well as **books valued at more than \$7 million**.





SCHOOL MEALS

When COVID-19 brought a sudden end to the 2019-2020 school year, the school meals programs that nearly 30 million children in the U.S. depend on were greatly compromised in their ability to meet students' needs. Even as schools made pick-up meal options available, many families still could not access them, and the loss of what was—for many—the most nutritious meal of the day has harmed their children's health, nutrition and food security. Therefore, our increased response in supplying our community partners with food and essential items has meant more than ever to the families who need the most help.

"This is helping make sure all the little ones get the nutrition that they need throughout the day, every day," said Paula, a mother of two young boys who attended elementary school in Oklahoma City. **"I'm very grateful for it. I am very appreciative to know that the community is just willing to lend a helping hand."**

In our international work, our school meal centers have consistently provided children with a reliable source of nutritious food as well as incentive to attend school regularly. Although safety concerns dictated we temporarily cease many of these programs in the spring of 2020 as schools closed, in most instances our international teams have been able to distribute food and other supplies directly to students' homes or to community centers in the areas where we are active. Even so, we were able to provide **more than 241,000 school-age children** with consistent, nutritious meals at Feed the Children-supported meal centers in fiscal year 2020.

LIVELIHOODS

By equipping caregivers with skills that can empower them to care for their children more sustainably, we seek to help families become self-reliant, financially stable and food secure. In addition to other international development projects in 2020, more than **185,000 children and families** benefited from the household, community and school gardens we support to help them grow for the future and maintain healthier, more diversified diets. Our **Village Savings and Loan (VSL)** groups allow individuals to pool their resources to administer and take out loans that can provide opportunities for entrepreneurship in areas where formal banking might otherwise be unavailable. In fiscal year 2020, our VSL groups totaled nearly **40,000 members** in the communities we serve.

Even in the wake of COVID-19, community gardens have been able to thrive and several new gardens were established during this period. Most training in farming techniques, animal vaccination and other livelihood-enhancing activities have been able to continue via virtual training platforms. Many VSL groups have been able to maintain their operations without having large meetings. In fact, communities in virus hot-spot areas subject to government stay-at-home orders have continued their financial activities via mobile money transfers. In a few special cases in Kenya, early share-outs of VSL funds have allowed members to buy food and supplies during this challenging time.



FEED THE CHILDREN, INC.

SUMMARIZED CONSOLIDATED FINANCIAL INFORMATION FOR THE YEARS ENDED JUNE 30, 2020 AND 2019

REVENUES, GAINS AND OTHER SUPPORT:

	2020	2019
Gifts-in-kind	418,271,120	241,629,036
Contributions and grants	46,744,980	42,372,801
Transportation service revenue	2,735,710	3,720,267
Other revenue	2,696,516	4,325,142
Total Revenues, Gains and Other Support	470,448,326	292,047,246

EXPENSES:

Program services	384,530,913	292,504,110
Fundraising	13,894,566	12,761,936
Management and general	12,750,281	14,140,948
Transportation service expenses	2,955,478	3,808,176
Total Expenses	414,131,238	323,215,170

PROGRAM SERVICES:

United States:

Food and personal essentials	227,649,665	168,330,113
Disaster response	4,834,928	9,781,695
Educational and community support	108,301,297	70,278,059

International:

Child-focused community development	42,838,627	42,970,745
Residential care	906,396	1,143,498
Total Program Services	384,530,913	292,504,110

NET ASSETS:

Without donor restrictions	133,009,003	83,566,775
With donor restrictions - purpose restrictions	1,650,398	1,705,022
With donor restrictions - time restrictions	12,017,328	5,087,844
Total Net Assets	146,676,729	90,359,641

REVENUES, GAINS AND OTHER SUPPORT:

	2020	2019
Gifts-in-kind	89%	83%
Contributions and grants	9%	15%
Transportation service revenue	1%	1%
Other revenue	1%	1%
Total Revenues, Gains and Other Support	100%	100%

EXPENSES:

Program services	93%	91%
Fundraising	3%	4%
Management and general	3%	4%
Transportation service expenses	1%	1%
Total Expenses	100%	100%

PROGRAM SERVICES:

United States:

Food and personal essentials	59%	57%
Disaster response	1%	3%
Educational and community support	28%	24%

International:

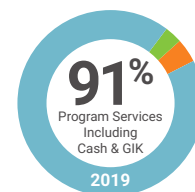
Child-focused community development	11%	15%
Residential care	1%	1%

Total Program Services	100%	100%
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NET ASSETS:

Without donor restrictions	91%	93%
With donor restrictions - purpose restrictions	1%	2%
With donor restrictions - time restrictions	8%	5%
Total Net Assets	100%	100%

Expenditures:



- Program services
- Fundraising
- Management and general

FEED THE CHILDREN

BOARD OF DIRECTORS

As of December 3, 2020

Rick England, Chairman/Director

Mike Hogan, Vice-Chairman/Director

Kathy Doyle Thomas, Secretary/Director

C.E. Crouse, Treasurer/Director

Roxanne Bernstein, Director

John Cardoza, Director

Dr. Cody Elledge, Director

Brent A. Hagenbuch, Director

William K. Haller, Director

Rhonda Hooper, Director

Harish Ramani, Director

Gregg Yeilding, Director

FEED THE CHILDREN

EXECUTIVE LEADERSHIP TEAM

Travis W. Arnold
President and Chief Executive Officer

Becky Graninger
Chief Development and Marketing Officer

Bregeita Jefferson
Chief International Operations, Finance and Compliance Officer

Mike Panas
Chief Information Officer

Gary Sloan
Chief U.S. Operations Officer

Christy Tharp, CPA
Chief Financial Officer

Bob Thomas
Chief Corporate and External Relations Officer



**FEED
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